

**Multinational Force and
Host-Nation
Administration
in Wartime Iraq:
an Inter-ministerial
Approach**



Colonel John R. Ballard, USMC

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TURKEY

SYRIA

IRAQ COALITION FORCES

Habur Gate

Mosul

TF OLYMPIA

Kirkuk

Tikrit

Baqubah

IRAN

Al Qaim

Fallujah

Ar Ramadi

Baghdad

1 CAVALRY

1 ARMORED

I MARINE

Karbala

Al Kut

An Najaf

Ad Diwaniyah

An Nasiriyah

Basrah

KUWAIT

Kuwait City

	MNB-N
	1 ID
	I MEF
	1 CD
	MND (CS)
	MND (SE)

US FORCES: 138,089

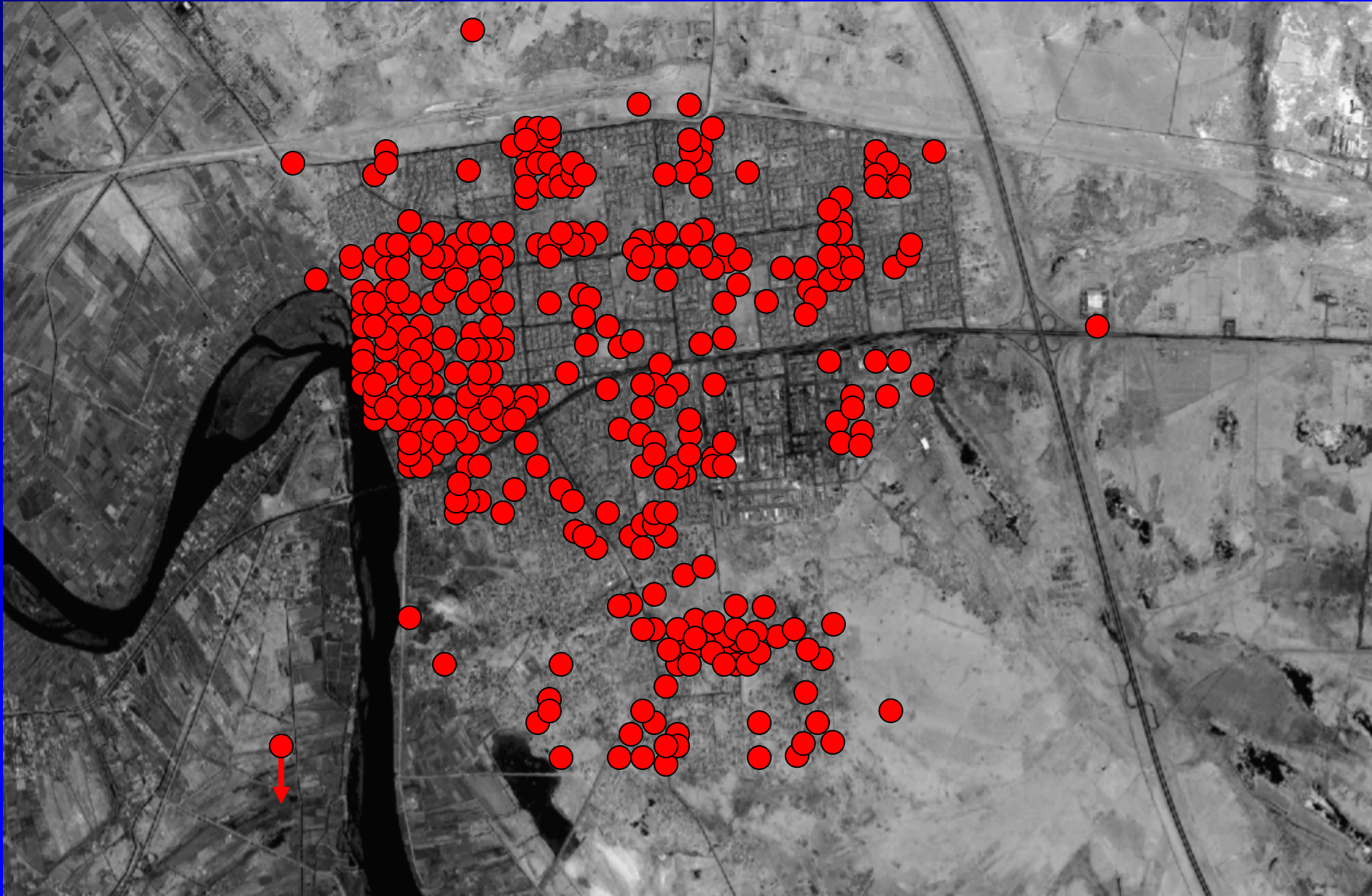
COALITION: 24,956



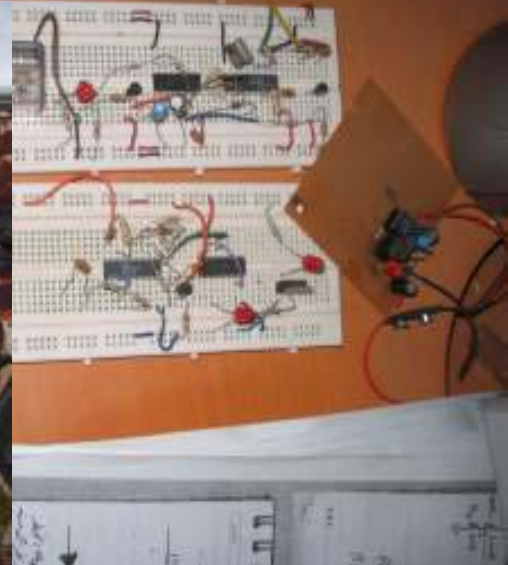
Background – Blackwater & the Bridge



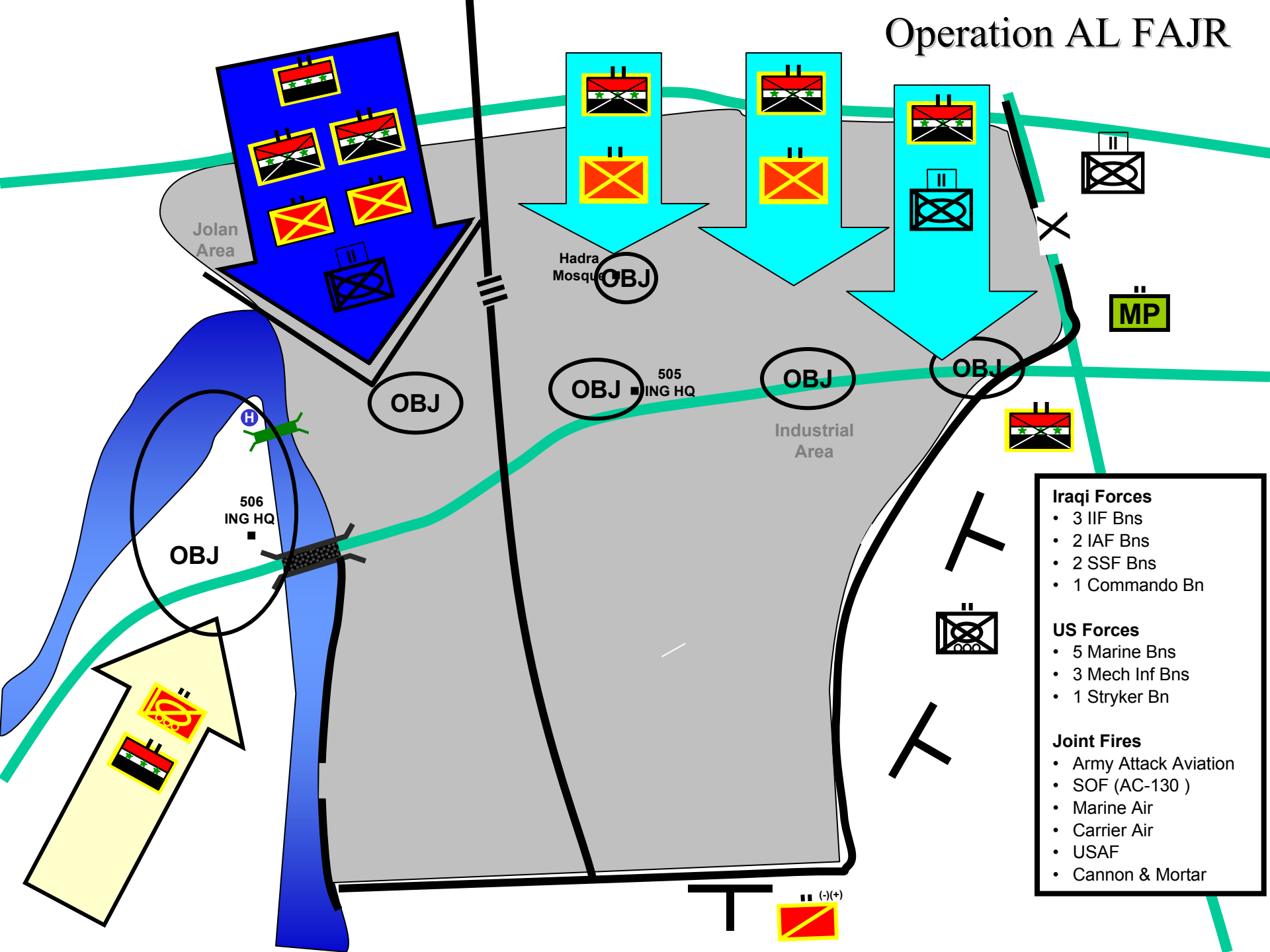
Weapons Cache Locations



IED Factories



Operation AL FAJR



Jolan Area

Hadra Mosque

505
ING HQ

506
ING HQ

Industrial Area

MP

Iraqi Forces

- 3 IIF Bns
- 2 IAF Bns
- 2 SSF Bns
- 1 Commando Bn

US Forces

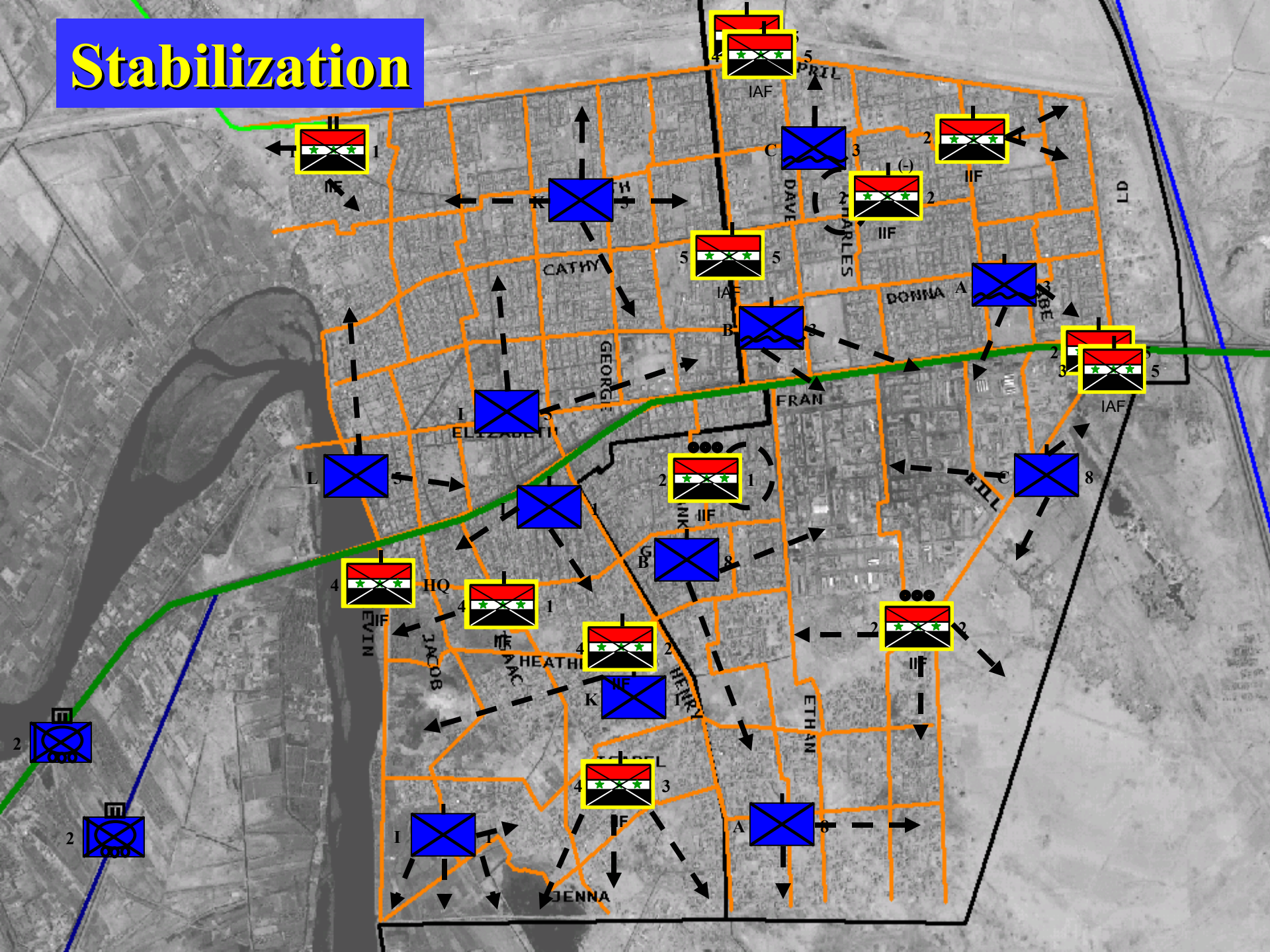
- 5 Marine Bns
- 3 Mech Inf Bns
- 1 Stryker Bn

Joint Fires

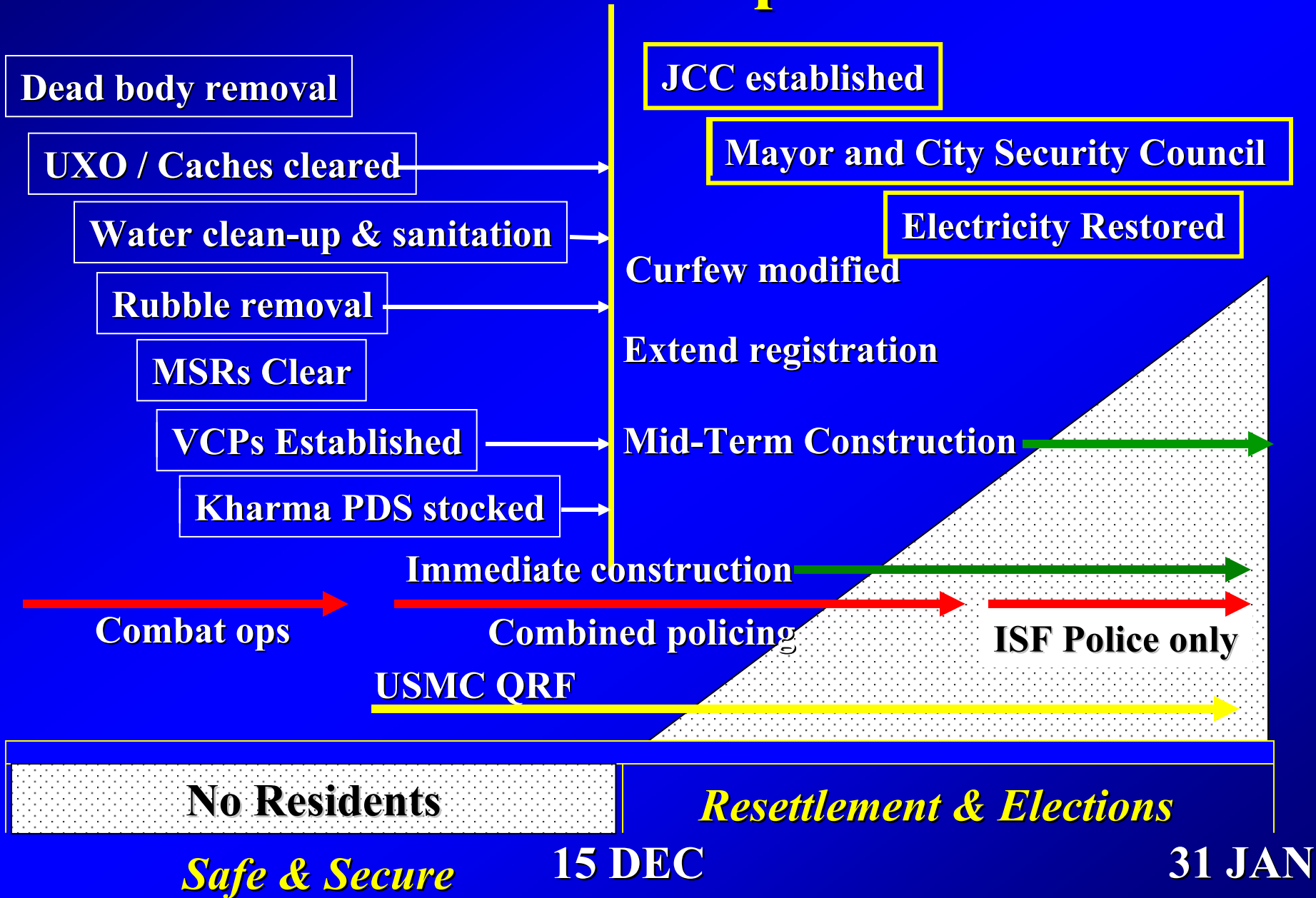
- Army Attack Aviation
- SOF (AC-130)
- Marine Air
- Carrier Air
- USAF
- Cannon & Mortar



Stabilization



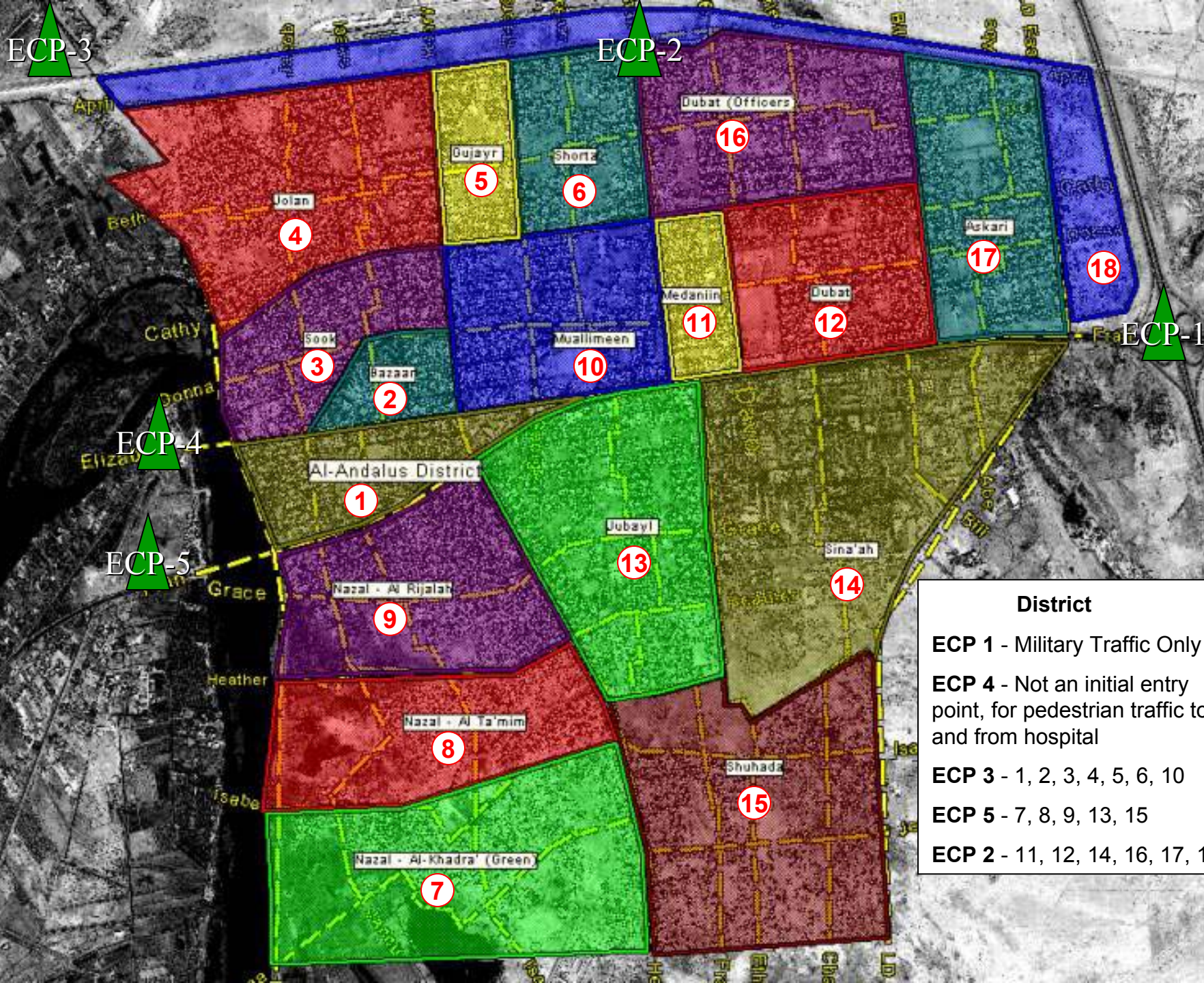
Post-Hostilities Operations



Fallujah CMOC

- **Coordination Center for Humanitarian Assistance**
- **Reconstruction Operations Center**
- **Convoy Control**
- **Media Center**
- **Claims Office**
- **NGO Information Center**
- **Potential “Town Hall” Meeting Center**
- **Facility for the Municipal Support Team and City Administration**





District

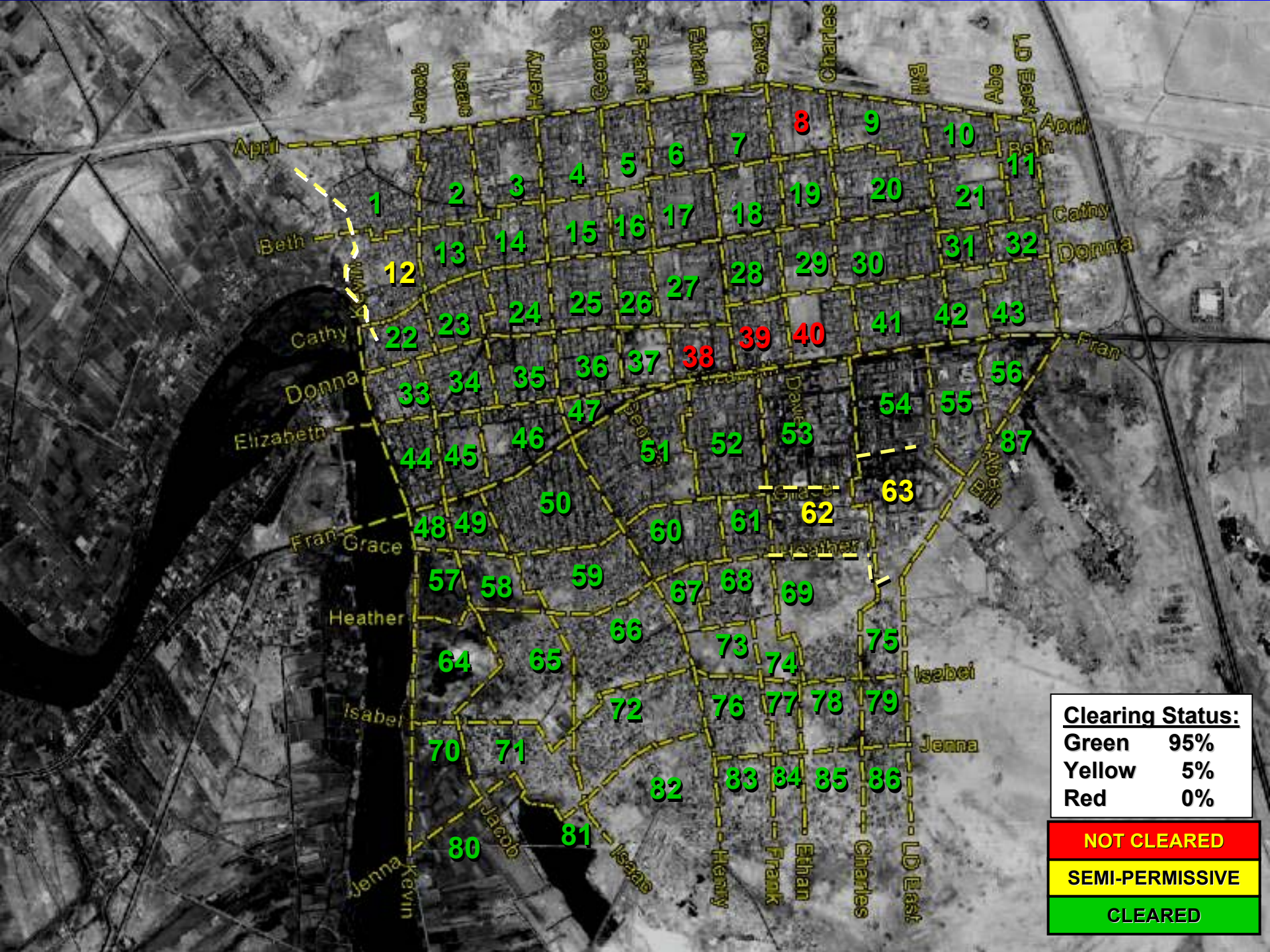
ECP 1 - Military Traffic Only

ECP 4 - Not an initial entry point, for pedestrian traffic to and from hospital

ECP 3 - 1, 2, 3, 4, 5, 6, 10

ECP 5 - 7, 8, 9, 13, 15

ECP 2 - 11, 12, 14, 16, 17, 18



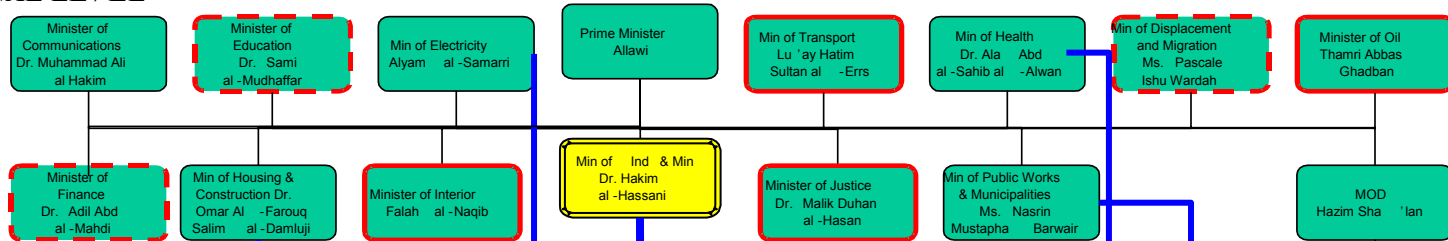
Clearing Status:	
Green	95%
Yellow	5%
Red	0%
NOT CLEARED	
SEMI-PERMISSIVE	
CLEARED	



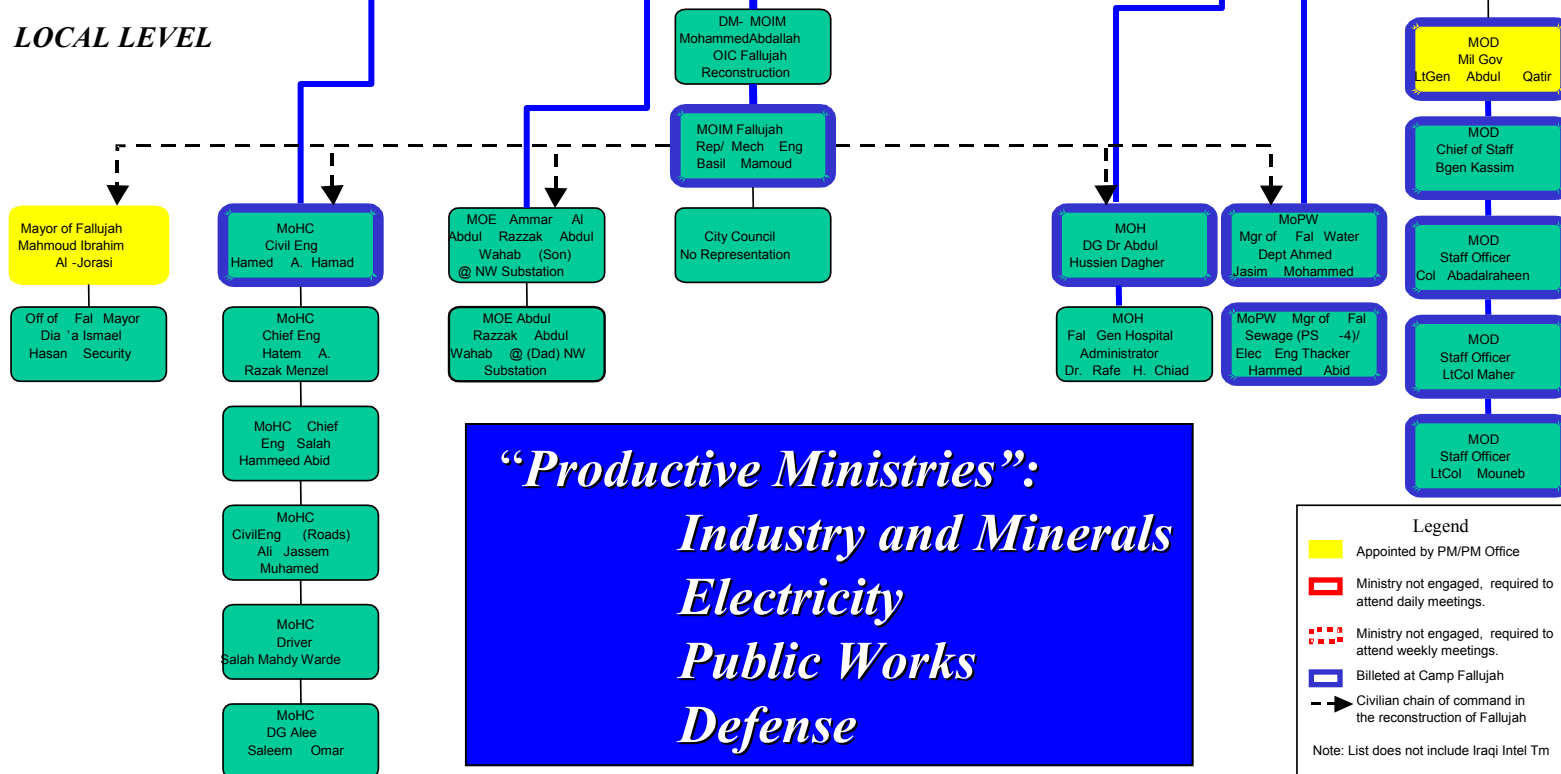


Interministerial Management for Fallujah

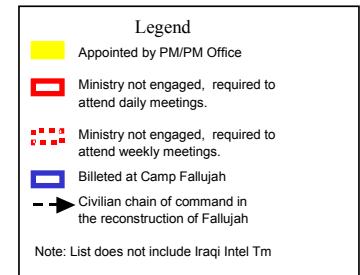
NATIONAL LEVEL



LOCAL LEVEL



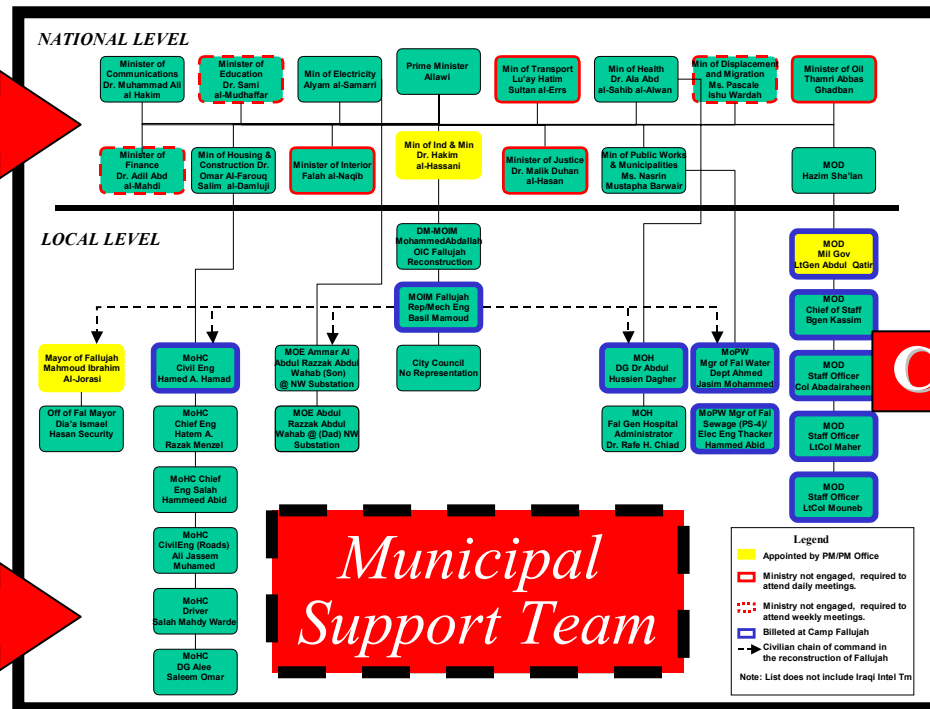
“Productive Ministries”:
Industry and Minerals
Electricity
Public Works
Defense



Interministerial Management

MNF and MEF reps at weekly Baghdad Meeting (Thursday)

Tasking and
Prioritization



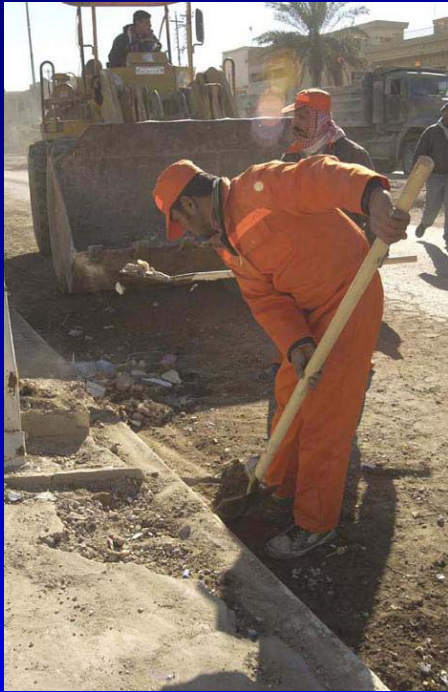
Municipal

CMOC Ops

Council

Daily
Management

Provincial and Military reps at weekly Fallujah Meeting (Monday)



January Iraqi Elections



Fallujah:

Maintaining Momentum

- Commerce booming
- Residents turning in weapons caches
- Public order soldiers accepted, police being vetted
- Hundreds of government workers in everyday
- People rebuilding, kids back in school...



A Fallujah Model ???

Al Fajr Keys

- **Plan Ahead**
- **Design Structure and Process**
- **Match Responsibility with Authority**
- **Build Civil-Military Relationships**





Questions?